SMBanking FORWARD

GROW

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VP Product Marketing Q2

Micro and Small Business Banking: A Closer Look at Big Opportunities

Digital user expectations have shifted



If banks cannot truly be customer intimate, they are doomed to be just dumb commodities, acting behind the scenes, like utilities.

- JP Nichols

Companies across the business spectrum

Small Business



Micro Business

Less than 5 employees

Less than \$1M annual revenue

Limited financial knowledge

Consumer behaviors

Limited budget to spend on financial tools



Business & Professional

1-20 employees

\$1-5M annual revenue

Limited financial tools

Part-time accountant

Willing to pay for value

Mix personal and business finances

Wealth Management



Commercial

20-200 employees

\$1-100M annual revenue

Some financial tools/ERP

CFO

Financial approval workflow

Limited cash forecasting

High online cash management usage



Corporate

200+ employees

Greater than \$100M annual revenue

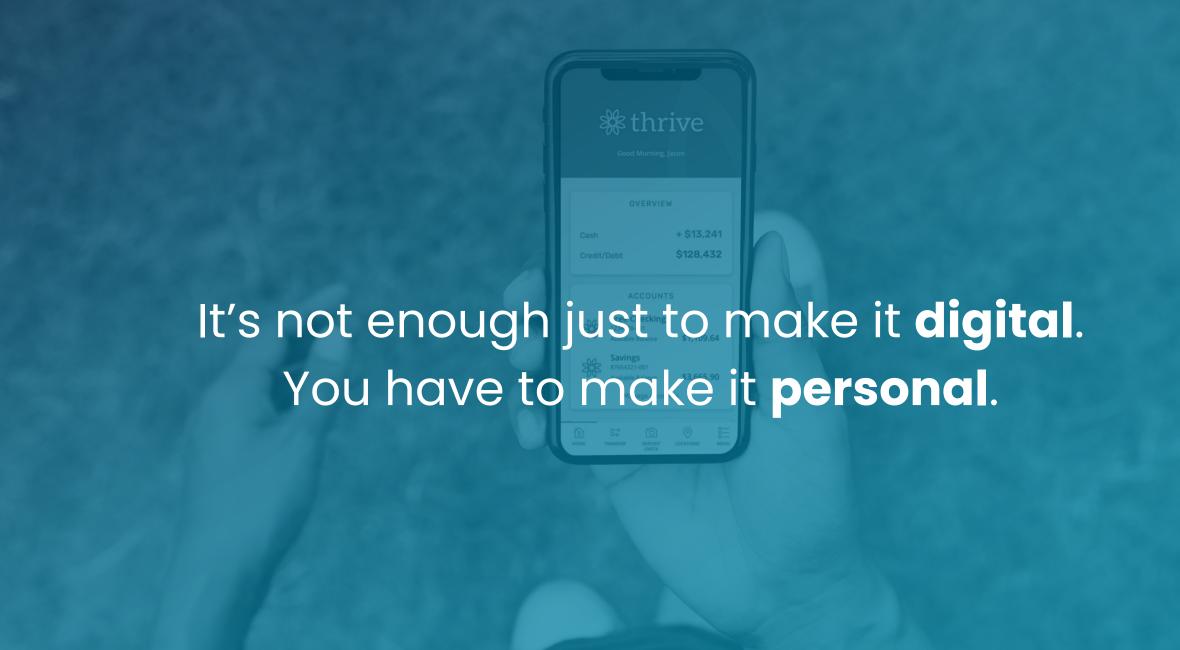
Sophisticated ERP tools

Financial Staff

Looking for efficiency

Intraday investing

Do not want to log into bank systems



Small businesses are turning to fintechs.



Expense Management





Accounting /
Cash
Forecasting



Payroll



Businesses at least somewhat willing to pay for bank products that save time and increase convenience

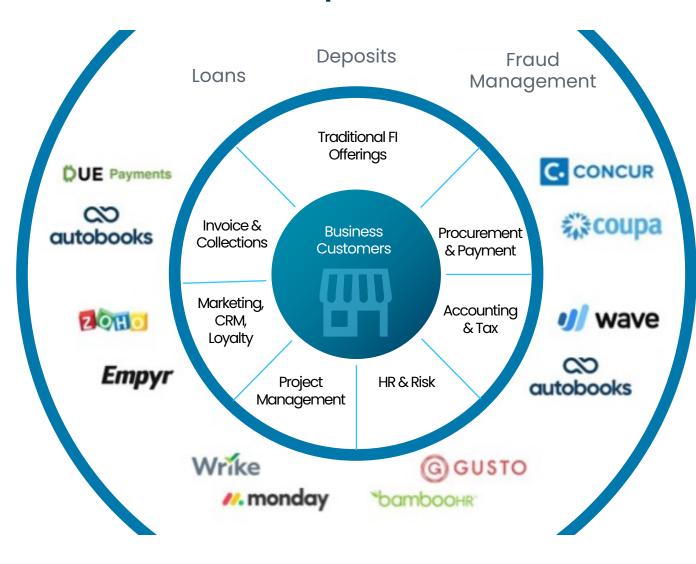
Cloud-based solution spend

Paid Apps in Firms

Single-member entities

Micro-businesses

20 **SMBs**



Annual Spend for Apps

\$360

Single-member entities

\$3,225

Micro-businesses

\$185K

SMBs

Digital platform requirements

Financial institutions need to create new revenue streams from new products and services already created by fintech startups, and fintech startups need financial institutions to help them rapidly scale. Until recently, however, there's been a missing piece—a platform for fintechs to integrate into.

- Ron Shevlin



Data and Analytics: Translating raw customer data to traits that can be used to identify needs and behaviors



Ecosystem: Open architecture that connects to the broader financial ecosystem that accelerates innovation at scale



Personalization: Provide the right digital experience to the right user at the right time



Targeted Conversation: Align messaging with customer needs to increase awareness and educate on value

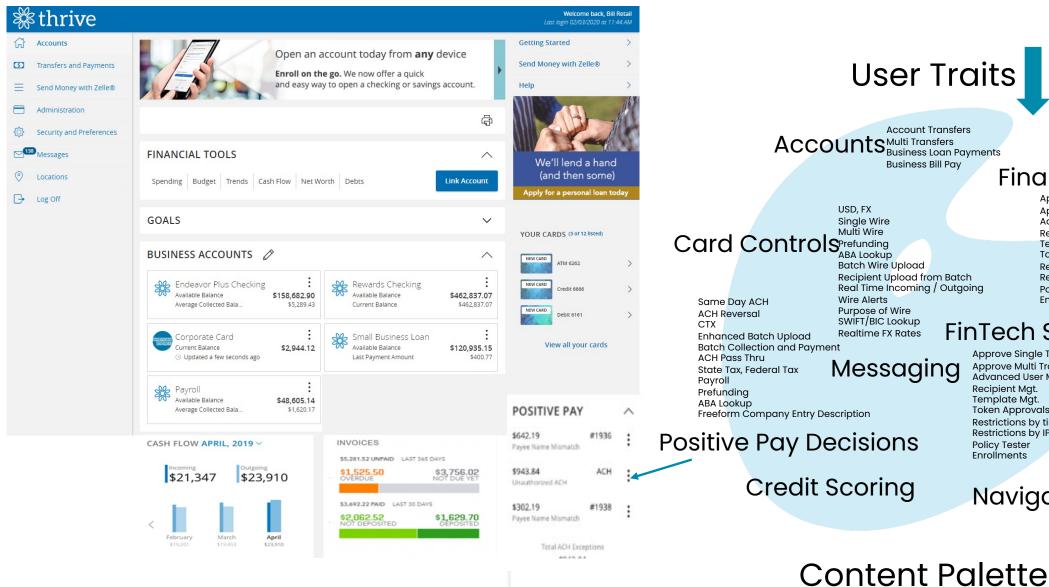


Frictionless eCommerce: Enable customers to acquire new banking products and adjacent financial products with easy-to-use seamless purchasing experience

Using the Marketplace, we have seen sales cycles decrease by more than 70% compared to the traditional model. The industry has never allowed us to move this fast. Marketplace is changing the dynamics of our conversations!

- Kyle Bazzy, Head of Enterprise Growth, Autobooks

Humanizing the digital experience



Financial Tools

Approve Single Trans. Approve Multi Trans. Advanced User Mat. Recipient Mat. Template Mgt. **Token Approvals** Restrictions by time/day Restrictions by IP **Policy Tester** Enroliments

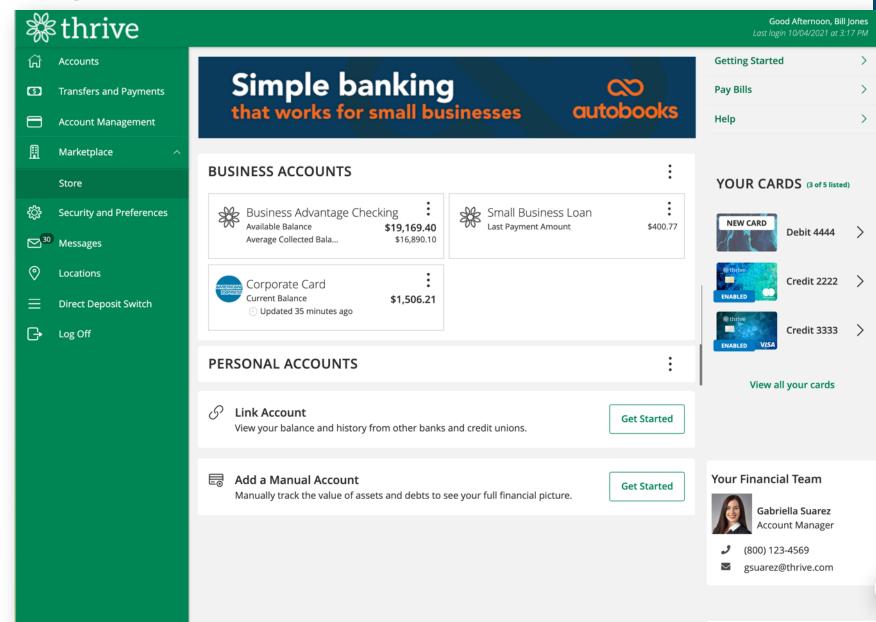
FinTech Solutions

Approve Single Trans. Approve Multi Trans. Advanced User Mgt. Recipient Mat. Template Mgt. Token Approvals Restrictions by time/day Restrictions by IP

Navigation

1. OFFER

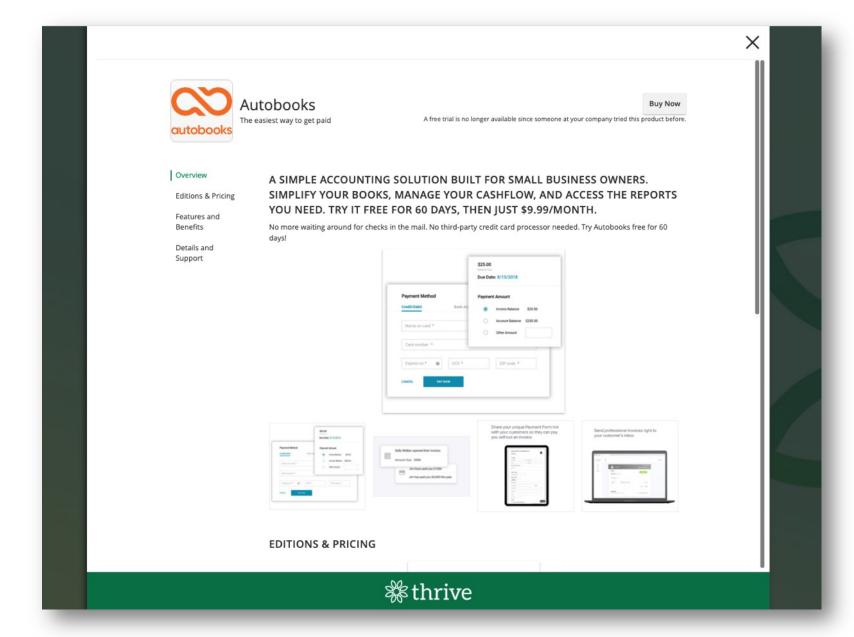
Business is presented with targeted offer within the digital platform. Propensity to buy is determined by leveraging data and machine learning.



1. OFFER

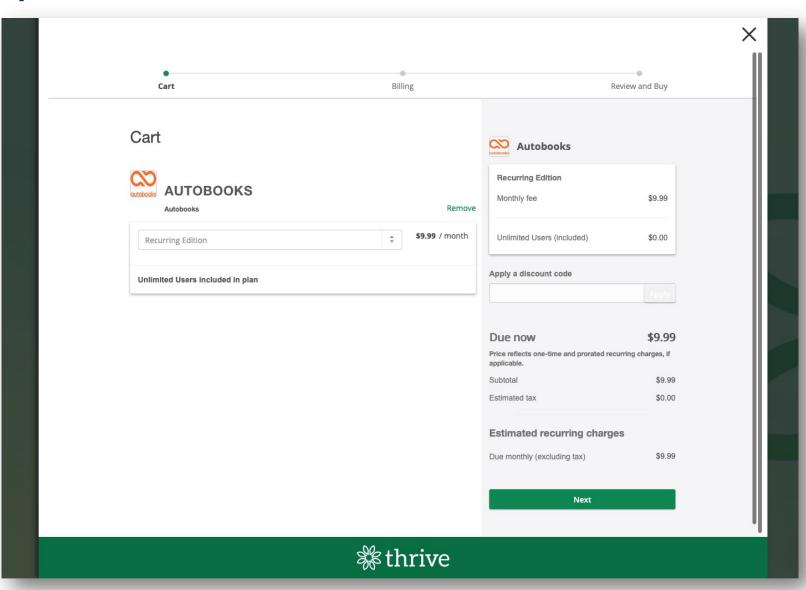
2. REVIEW

Business can learn more about the product and how it has helped other businesses.



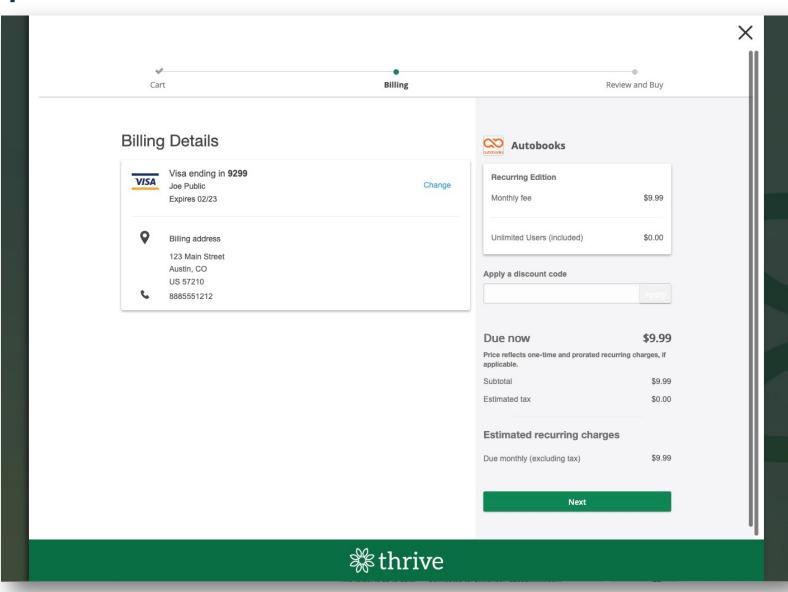
- 1. OFFER
- 2. REVIEW
- 3. SELECT

Business can select product package that is best aligned with their needs.



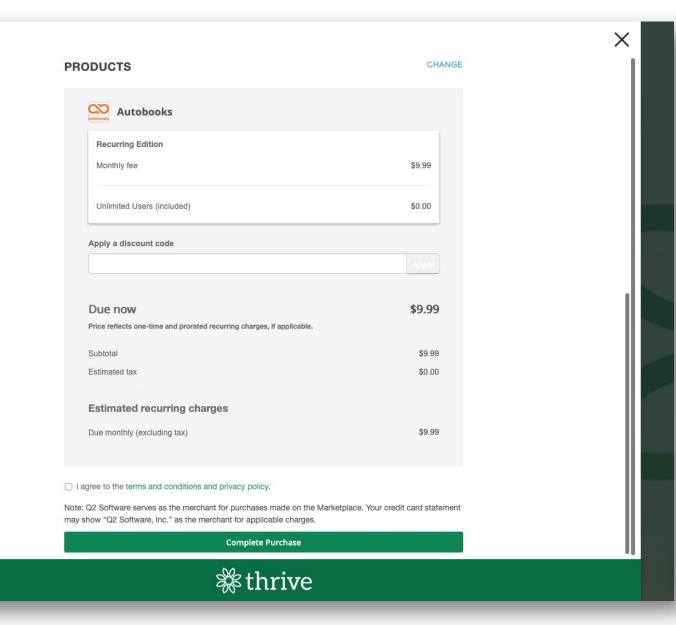
- 1. OFFER
- 2. REVIEW
- 3. SELECT
- 4. CHECKOUT

After selecting the right package, the business proceeds to checkout and purchase



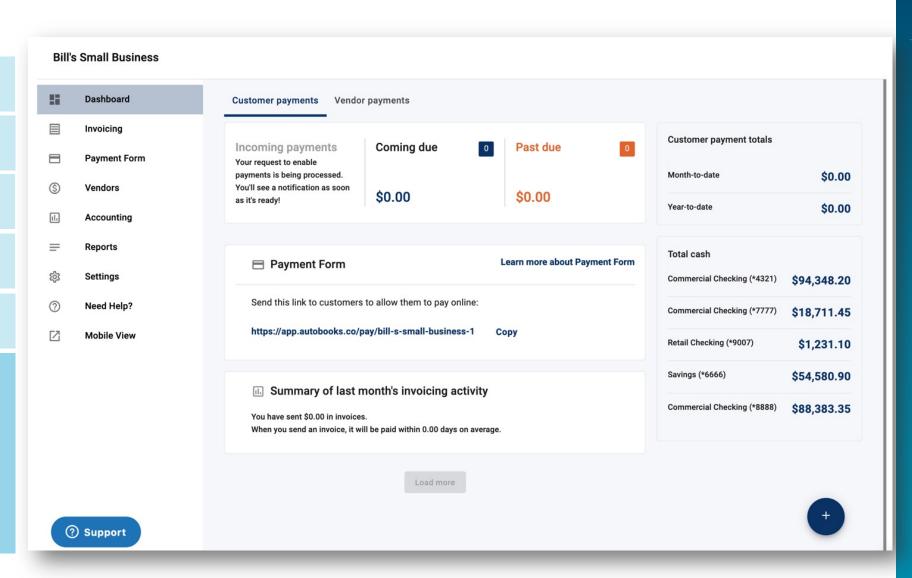
- 1. OFFER
- 2. REVIEW
- 3. SELECT
- 4. CHECKOUT
- 5. PURCHASE

Business reviews and accepts T&Cs and completes purchase



- 1. OFFER
- 2. REVIEW
- 3. SELECT
- 4. CHECKOUT
- 5. PURCHASE
- 6. START USING

Immediately after completing purchase, access to new product is provided and the business can start using the new product immediately



Building a business case

New Revenue Sources

New non-interest income from fintech partnerships

Increased Share of Wallet

More primary financial provider relationships 👚 Balances 👚 Transactions

Reduced Attrition

Stickier products that operate the business

New Customers

Better products + better service

New challenges

New approaches, processes, and skills will be needed



Finding the right partners



Speed



Data Analytics

Key takeaways

- It's all about the experience.
- | Personalization based on preferences and needs is a must.
- | Fintechs represent a significant opportunity to provide a better experience and deepen customer relationships.
- Data and an open digital platform are key.
- | The time is **NOW**.

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#SMBForward